Department of the

Internal Revenue

Treasury

DLN: 93493320053759

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2008

Open to Public Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Service A For the 2008 calendar year, or tax year beginning 01-01-2008 and ending 12-31-2008 D Employer identification number B Check if applicable Please NATIONAL ACADEMY FOUNDATION use IRS 13-3480246 Address change label or Doing Business As E Telephone number print or type. See Name change (212) 635-2400 Initial return Specific Number and street (or P O box if mail is not delivered to street address) Room/suite Instruc-**G Gross receipts** \$ 12,007,257 218 WEST 40TH STREET 5TH FLOOR Termination tions. City or town, state or country, and ZIP + 4 NEW YORK, NY 10018 Amended return Application pending Name and address of Principal Officer H(a) Is this a group return for JD HOYE PRESIDENT ┌Yes ┌ No affiliates? 218 WEST 40TH STREET 5TH FL NEW YORK, NY 10018 H(b) Are all affiliates included? Tax-exempt status **✓** 501(c) (3) **◄** (insert no) (If "No," attach a list See instructions) Group Exemption Number ► Web site: ► WWW NAFORG

			T	1							
К Туре	e of org	ganization	L Year of Formation 1988	M State of legal domicile NY							
Pai	rt I	Summary									
	1	Briefly describe the organization's mission or most significant activities									
Governance		NATIONAL ACADEMY FOUNDATION STRENGTHENS AND EXPANDS THE POOL OF HIGH SCHOOL GRADUATES PREPARED TO ENTER THE WORKFORCE THROUGH ITS SERVICE TO OVER 500 ACADEMIES LOCATED IN SCHOOL DISTRICTS NATIONWIDE									
30Ve	2	Check this box 🕝 if the organization discontinued its operations or disposed of	more than 25% of its as:	sets							
্ত সূৰ্ব	3	Number of voting members of the governing body (Part VI, line 1a) $$. $$.		18							
80	4	Number of independent voting members of the governing body (Part VI, line 1b)		16							
Ě	5	Total number of employees (Part V, line 2a)	!	54							
Activities &	6	Total number of volunteers (estimate if necessary)	•	50							
Q.	7a	Total gross unrelated business revenue from Part VIII, line 12, column (C) $$.	. 7	'a0							
	ь	Net unrelated business taxable income from Form 990-T, line 34	7	'b 0							
			Prior Year	Current Year							
	8	Contributions and grants (Part VIII, line 1h)	8,739,92	9,745,732							
Ravenue	9	Program service revenue (Part VIII, line 2g)	1,710,38	1,739,319							
9.50	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	628,51	473,846							
立	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-119,46	7 48,360							
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	10,959,358	12,007,257							
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	620,61	771,828							
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0							
8	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines $5-10$)	3,560,85	3,830,773							
ŧ	16a	Professional fundraising fees (Part IX, column (A), line 11e)	98,400	121,900							
Expenses	ь	(Total fundraising expenses, Part IX, column (D), line 25 1,670,347									
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)	6,292,034	8,177,842							
	18	Total expenses—add lines 13–17 (must equal Part IX, line 25, column (A))	10,571,90	12,902,343							
	19	Revenue less expenses Subtract line 18 from line 12	387,450	-895,086							
8 €			Beginning of Year	End of Year							
een Een	20	Total assets (Part X, line 16)	19,652,220	18,076,144							
A B	21	Total liabilities (Part X, line 26)	949,119	1,593,271							
Net Assets or Fund Balances	22	Net assets or fund balances Subtract line 21 from line 20	18,703,10	7 16,482,873							
			_1	1							

Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including a and belief, it is true, correct, and complete $\,$ Declaration of preparer (other than or Please Sign Signature of officer Here IRA BERKOWITZ CFO Type or print name and title Date Preparer's KPMG LLP Paid signature Preparer's Firm's name (or yours Use if self-employed), address, and ZIP + 4 Only KPMG LLP 345 Park Avenue

4e

Total program service expenses \$

Part III Statement of Program Service Accomplishments (See the instructions.)

1	Briefly describe the organization's mission	
	The Academy of Finance connects high school students with the world of financial services, offering a curriculum that covers banking and credit, financial planning,	
	international finance, securities, insurance, accounting, and economics	
2	Did the organization undertake any significant program services during the year which were not listed on	
	the prior Form 990 or 990-EZ?	
	If "Yes," describe these new services on Schedule O	
3	Did the organization cease conducting or make significant changes in how it conducts any program	
	services?	
	If "Yes," describe these changes on Schedule O	
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses	
-	Section 501(c)(3) and (4) organizations and 4947(a)(1) trusts are required to report the amount of grants and allocations to	
	others, the total expenses, and revenue, if any, for each program service reported	
4a	(Code) (Expenses \$ 4,184,041 including grants of \$ 401,720) (Revenue \$ 852,267)	
	The Academy of Finance connects high school students with the world of financial services, offering a curriculum that covers banking and credit, financial planning	g,
	international finance, securities, insurance, accounting, and economics	
4b	(Code) (Expenses \$ 2,172,483 including grants of \$ 1,831,282) (Revenue \$ 434,830)	—
70	The Academy of Information Technology prepares students for career opportunities in programming, database administration, web design and administration, dig	utal
	networks, and other areas in the expanding digital workplace	jitai
4c	(Code) (Expenses \$ 1,689,708 including grants of \$ 134,154) (Revenue \$ 347,864)	
	The Academy of Hospitality & Tourism helps students chart career paths in one of the worlds largest industries, from hotel management to sports, entertainment	,
	and event management, and includes the study of geography, economics, and world cultures	
4d	, , , , , , , , , , , , , , , , , , , ,	
	(Expenses \$ 1,688,876 including grants of \$ 132,996) (Revenue \$ 104,359)	

9,735,108 Must equal Part IX, Line 25, column (B).

Part IV	Chec	klist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section $501(c)(4)$, $501(c)(5)$, and $501(c)(6)$ organizations. Is the organization subject to the section $6033(e)$ notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Yes	
10	Did the organization hold assets in term, permanent,or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt[4]{3}$	10	Yes	
11	Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
12	Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII .	12	Yes	
13	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the U S ?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U S ? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		Νο
17	Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νo
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		No
21	Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to question 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I			No
b	Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No

Part IV Checklist of Required Schedules (Continued)

			1 63	140
28	During the tax year, did any person who is a current or former officer, director, trustee, or key employee			
а	Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV	28a		No
	_	20a		NO
Ь	Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV	28b		Νo
C	Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV.	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations section 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		Νο
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		Νo
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		Νο
36	501(c)(3) organizations Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5 percent of its activities through an entity that is not a related	37		Νo

Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance	e				
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal					
	of U.S. Information Returns. Enter -0- if not applicable					
		1a	110			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments t	to ven	dors and reportable	4-	V	
3 -	gaming (gambling) winnings to prize winners?			1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return	2a	54			
b	If at least one is reported in 2a, did the organization file all required federal employs Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file thi	nent t	ax returns?	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during return?			3a		N o
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Sch	edule	0	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a s					
	over, a financial account in a foreign country (such as a bank account, securities acaccount)?	-	•	4a		No
b	If "Yes," enter the name of the foreign country					
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1 , <i>Re Financial Accounts</i> .	eport o	f Foreign Bank and			
5a	Was the organization a party to a prohibited tax shelter transaction at any time duri	ng the	tax year?	5a		Νο
ь	Did any taxable party notify the organization that it was or is a party to a prohibited	tax sh	nelter transaction?	5b		Νο
c	If "Yes," to 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exemp	ot Entil	ty Regarding Prohibited			
_	Tax Shelter Transaction?	•		5c		
6a	Did the organization solicit any contributions that were not tax deductible?			6a		Νο
b	If "Yes," did the organization include with every solicitation an express statement to were not tax deductible?	hat su	ch contributions or gifts	6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization provide goods or services in exchange for any quid pro quo commore?	ntrıbut	ion of \$75 or	7a		No
ь	If "Yes," did the organization notify the donor of the value of the goods or services p	rovide	d?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal prope	rty for	which it was required to			
_	file Form 8282?	 I		7c		N o
a	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization, during the year, receive any funds, directly or indirectly, to pay benefit contract?	y prem	niums on a personal	7e		Νο
f	Did the organization, during the year, pay premiums, directly or indirectly, on a pers	onal b	enefit contract?	7f		Νο
g	For all contributions of qualified intellectual property, did the organization file Form	8899	as required?	7g		
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization f	file a F	orm 1098-C as			
	required?			7h		
8	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds a supporting organizations. Did the supporting organization, or a fund maintained by a excess business holdings at any time during the			8		
	year?					<u> </u>
9	Section $501(c)(3)$ and other sponsoring organizations maintaining donor advised funds.					
а	Did the organization make any taxable distributions under section 4966?	•		9a		
Ь	Did the organization make a distribution to a donor, donor advisor, or related person	۱۶ .		9b		
10	Section 501(c)(7) organizations. Enter		1			
	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations Enter					
	Gross income from members or shareholders	 11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)					
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 ii	n lieu d	of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

Section A.	Governing	Body and	l Management

			Yes	No				
	For each "Yes" response to lines 2-7 below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions.							
1a	Enter the number of voting members of the governing body 1a 18							
Ь	Enter the number of voting members that are independent 16							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		Νo				
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?							
5	Did the organization become aware during the year of a material diversion of the organization's assets?							
6	Does the organization have members or stockholders?							
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?							
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		No				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	the governing body?	8a	Yes					
Ь	each committee with authority to act on behalf of the governing body?	8b	Yes					
9a	Does the organization have local chapters, branches, or affiliates?	9a		No				
Ь	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	9b						
10	Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990	10		Νο				
11	Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	11		Νο				

Section B. Policies

			Yes	No
12a	Does the organization have a written conflict of interest policy? If "No", go to line 13 \cdot .	12a		Νo
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		
c	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c		
13	Does the organization have a written whistleblower policy?	13	Yes	
14	Does the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision			
а	The organization's CEO, Executive Director, or top management official?	15a	Yes	
b	Other officers or key employees of the organization?	15b	Yes	
	Describe the process in Schedule O			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable Federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed CA, NY
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply own website.

 upon request
- 19 Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization IRA BERKO WITZ CFO 218 WEST 40TH STREET 5TH FLOOR NEW YORK, NY 10018 (212) 635-2400

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed

- * List all of the organization's **current** officers, directors, trustees (whether individuals or organizations) and key employees regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- * List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- * List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- * List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

compensated employees, and former suc Check this box if the organization did		sate any	offic	er. c	direc	tor, tr	uste	e or kev emplovee		
, one on the box is the organization and		Posi	(0	:) ched	:k al			or key employee	(E)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
SANFORD WEILL , CHAIRMAN	3 0	Х		Х				0	0	0
KENNETH CHENAULT, VICE CHAIRMAN	3 0	Х		Х				0	0	0
WILLIAM HANNON , TREASURER	3 0	Х		Х				0	0	0
EUGENE LUDWIG , SECRETARY	3 0	Х		Х				0	0	0
BILL BARKE , DIRECTOR	3 0	Х						0	0	0
URSULA BURNS , DIRECTOR	3 0							0	0	0
ROBERT DUGHI, DIRECTOR	3 0	Х						0	0	0
JAY FISHMAN , DIRECTOR	3 0	Х						0	0	0
JONDEL HOYE, DIRECTOR & PRESIDENT	40 0	Х		Х				357,624	0	72,154
TIMOTHY GEITHNER , DIRECTOR	3 0	Х						0		
JEFFREY LANE , DIRECTOR	3 0		<u> </u>					0	0	0
A KIRK LANTERMAN , DIRECTOR	3 0	Х						0	0	0
HAROLD MCGRAW III , DIRECTOR	3 0							0	0	0
HILARY PENNINGTON , DIRECTOR	3 0	Х						0	0	0
DR HUNTER RAWLINGS III , DIRECTOR	3 0	Х						0	0	0
JAMES ROBINSON III , DIRECTOR	3 0	Х						0	0	0
THOMAS TAUKE, DIRECTOR	3 0	Х						0	0	0
ROGER BALLOU , DIRECTOR	3 0	Х						0	0	0
JOY CURTIN , CFO	40 0			Х				144,251	0	22,944
DANIEL EAGLE EYE , CURRENT COO	40 0			Х				53,313		
DEBORAH REED , FORMER COO	40 0			Х				140,973	0	25,123
KEARNEY STANIFORD , SENIOR DIRECTOR OF DEVELOPMENT	40 0					х		119,437	0	
GEORGE PENDER , SR DIR OF SPECIAL PROJECTS	40 0					х		103,271	0	26,779
							<u> </u>			
							<u> </u>			
	1				<u> </u>					
	1				<u> </u>					
	1				<u> </u>		<u> </u>			
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	1				<u> </u>		<u> </u>			
	1	I	i	ı	1	1	i .	I	I	I

Part VII Continued

		(C) Position (check all that apply)							(E)	(F)
(A) Name and Title	(B) Average hours per week	Individual Trustee or Director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099MISC)	Reportable compensation from related organizations (W- 2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
			+							
			\vdash	\vdash	\vdash		\vdash			
			1							
1b Total							 	918,869) C	147,000

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization -5

			Yes	No			
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee						
	on line 1a? If "Yes," complete Schedule I for such individual	3		Νo			
4	For any individual listed online 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such						
	ındıvıdual	4	Yes				
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No			

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A) Name and business address	(B) Description of services	(C) Compensation
PEARSON CHARITABLE FOUNDATION 1330 AVENUE OF THE AMERICAS NEW YORK, NY 10019	CURRICULUM	1,470,627
PROJECT LEAD THE WAY INC 747 PIERCE ROAD CLIFTON PARK, NY 12065	CURRICULUM	210,319
NACME INC 440 HAMILTON AVE SUITE 302 WHITE PLAINS, NY 10601	CURRICULUM	187,130
WESTED 4665 LAMPSON AVE LOS ALAMITOS, CA 90720	CONSULTING	129,000
SWANSON COSGROVE 1574 COBURG RD 164 EUGENE, OR 97401	CONSULTING	128,889
2 Total number of independent contractors (including those in 1) who reconfrom the organization		6

Part VIII

Statement of Revenue

							1
				(A)	(B)	(C)	(D)
				Total Revenue	Related or Exempt	Unrelated Business	Revenue Excluded from
					Function	Revenue	Tax under IRC
					Revenue		512, 513, or 514
	1a	Federated campaigns 1a	1				
Contributions, gifts, grants and other similar amounts	ь	Membership dues					
亞黃		1b					
ნე≝	С	Fundraising events					
fts ra	_	10					
<u> </u>	d	Related organizations1d					
% <u>`</u> ≣	e	Government grants (contributions) 1e	340,000				
्ट्र	f	All other contributions, gifts, grants, and	9,405,732				j j
₹2.		similar amounts not included above					
<u>=</u> =	g	Noncash contributions included in					
52	9	lines 1a-1f \$	•				
ပ္က	h	Total (Add lines 1a-1f)		9,745,732			
			<u> </u>				
a)			Business Code				
Ž	2a	CONFERENCE REGISTRATION FEES	541,900	819,224	819,224		
<u>9</u>	ь	MEMBERSHIP DUES	541,900	920,095	920,095		
蓬	С		-				
3	_		-				
Ā.	d						
જ	e						
Program Serwce Revenue	f	All other program service revenue					
5							
Δ	g	Total. Add lines 2a-2f					
		\$ 1,739,319					
	3	Investment income (including div					
		other similar amounts)	3 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	551,853			489,141
	4	Income from investment of tax-exempt b		0			
	4	medite from investment of tax exempt b	b-	,			
	5	Royalties		0			
		(ı) Real	(II) Personal				
	6a	Gross Rents 48,360					
	ь	Less rental					
	_	expenses					
	С	Rental income 48,360 or (loss)					
	d	Net rental income or (loss)	·	48,360			48,360
			<u> </u>				
		(ı) Securities	(II) O ther				
	7a	Gross amount from sales of					
		assets other					
		than inventory Less cost or					
	ь	other basis and					
		sales expenses					
	С	Gain or (loss)					
	d	Net gaın or (loss)	.	-78,007			-78,007
	8a	Cross income from fundament	i '				
	Oa	Gross income from fundraising events (not including					
		\$					
ne		of contributions reported on line					
≅		1c) See Part IV, line 18					
ě		Attach Schedule G if total exceeds					
Other Revenue	_	\$15,000 a					
<u>a</u>	ь	Less direct expensesb					
ᅙ	С	Net income or (loss) from fundrais	ing events	0			
_	9a	Gross income from gaming					
		activities See part IV, line 19					
		Complete Schedule G ıf total					
		exceeds \$15,000					
	_	а					
	ь	Less direct expensesb					
	С	Net income or (loss) from gaming	activities •	0			
	10a	Gross sales of inventory, less	<u> </u>				
	IUa	returns and allowances .					
		a a					
	ь	Less cost of goods sold b					
		Less cost of goods sold b Net income or (loss) from sales of	<u> </u>	0			
	С	<u>`</u>	· · · · · · · · · · · · · · · · · · ·				
		Miscellaneous Revenue	Business Code				
	11a						
	b						
	с						
		A.U 11	<u> </u>				
	d	All other revenue					<u> </u>
	е	Total. Add lines 11a-11d	\$				
	12	Total Revenue. Add lines 1h, 2g, 3		12,007,257	1,739,319		459,494
		8c,	J, 7, 3, 0u, /u,	,557,257	_,,		.55,154
	ĺ	9c, 10c, and 11e	▶				

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).								
Do ı	not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	690,988	690,988					
2	Grants and other assistance to individuals in the U S See Part IV, line 22	80,840	80,840					
3	Grants and other assistance to governments, organizations and individuals outside the U S See Part IV, lines 15 and 16	0						
4	Benefits paid to or for members	0						
5	Compensation of current officers, directors, trustees, and key employees	573,620	344,172	103,252	126,196			
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0						
7	Other salaries and wages	2,485,180	1,494,367		546,740			
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	238,343	143,006	42,902	52,435			
9	Other employee benefits	313,347	188,008	56,403	68,936			
10	Payroll taxes	220,283	132,170	39,651	48,462			
11	Fees for services (non-employees)							
а	Management	0						
ь	Legal	0						
С	Accounting	0						
d	Lobbying	0						
e	Professional fundraising See Part IV, line 17	121,900			121,900			
f	Investment management fees	62,712		62,712	,			
g	Other	3,262,007	2,324,772	536,668	400,567			
12	Advertising and promotion	0	2,321,772	330,000	100,307			
13	Office expenses	0						
13 14	Information technology	0						
15	Royalties	0	242.600	45.014	60.722			
16 	Occupancy	458,144	343,608	45,814	68,722			
17 18	Payments of travel or entertainment expenses for any Federal, state or local public officials	1,473,942	1,304,416	63,637	105,889			
19	Conferences, conventions and meetings	718,744	709,956	7,494	1,294			
20	Interest	0	,	.,				
21	Payments to affiliates	0						
 22	Depreciation, depletion, and amortization	284,211	214,643	26,639	42,929			
23	Insurance	0	214,043	20,037	72,323			
24	Other expenses—Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)							
я	CURRICULUM	1,532,338	1,532,338					
	MISCELLANEOUS	385,744	231,824	67,643	86,277			
c		303,711	231,021	07,015				
d								
e								
d		 						
e		-						
e	A II other synames	-						
	All other expenses	-						
25	Total functional expenses. Add lines 1 through 24f	12,902,343	9,735,108	1,496,888	1,670,347			
26	Joint Costs. Check if following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.							
	fundraising solicitation	L	l		rm 990 (2008			

Parity Balance Sheet	Dart Y	Ralance	Sheet
----------------------	--------	---------	-------

			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	-90,021		0
	2	Savings and temporary cash investments	597,075	2	1,732,331
	3	Pledges and grants receivable, net	7,237,442	3	6,909,169
	4	Accounts receivable, net	627,184		326,131
	5	Receivables from current and former officers, directors, trustees, key employees or other related parties <i>Complete Part II of Schedule L.</i>	· · ·	5	
	6	Receivables from other disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ Complete Part II of Schedule L		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use		8	
92	9	Prepaid expenses and deferred charges	107,257	9	216,769
Assets	10a	Land, buildings, and equipment cost basis 10a 1,338,536			
•	b	Less accumulated depreciation Complete Part VI of Schedule D	1	10c	406,175
	11	Investments—publicly traded securities	10,674,482	11	8,485,569
	12	Investments—other securities See Part IV, line 11 Complete Part VII of Schedule D		12	
	13	Investments—program-related See Part IV , line 11 $\it Complete Part VIII$ of Schedule D .		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11 Complete Part IX of Schedule D		15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)	19,652,226	16	18,076,144
	17	Accounts payable and accrued expenses .	899,075	17	960,070
	18	Grants payable		18	
	19	Deferred revenue	8,343	19	604,943
_	20	Tax-exempt bond liabilities		20	
<u> 8</u>	21	Escrow account liability Complete Part IV of Schedule D	41,701	21	28,258
Liabilities	22	Payable to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
ï		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable		24	
	25	Other liabilities Complete Part X of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	949,119	26	1,593,271
seo		Organizations that follow SFAS 117, check here ▶ ↓ and complete lines 27 through 29, and lines 33 and 34.			
Balance	27	Unrestricted net assets	6,545,613	27	5,638,349
Ba	28	Temporarily restricted net assets	11,627,494	28	10,314,524
Ξ	29	Permanently restricted net assets	530,000	29	530,000
or Fund		Organizations that do not follow SFAS 117, check here ► ☐ and complete lines 30 through 34.			
8	30	Capital stock or trust principal, or current funds		30	
sets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
Ą	32	Retained earnings, endowment, accumulated income, or other funds		32	
₩	33	Total net assets or fund balances	18,703,107	33	16,482,873
_	34	Total liabilities and net assets/fund balances	19,652,226	34	18,076,144
Pa	rt XI	Financial Statements and Reporting			
					Ves No

Doub VI	Einaneial	Statements	and Reporting
27:14 29:4 20	Financiai	Statements	and keborting

1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νο
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		Νο
b	If "Yes," did the organization undergo the required audit or audits?	3b		

Employer identification number

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue

h

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1)
nonexempt charitable trusts.

Attach to Form 990 or Form 990-EZ. See separate instructions.

2008

Open to Public Inspection

Service

Name of the organization

NATIONAL ACADEMY FOLINDATIO

NATIONAL ACADEMY FOUNDATION 13-3480246 Reason for Public Charity Status (to be completed by all organizations) (See Instructions) The organization is not a private foundation because it is (Please check only one organization) 1 A church, convention of churches, or association of churches described in Section 170(b)(1)(A)(i). 2 A school described in Section 170(b)(1)(A)(ii). (Attach Schedule E) A hospital or a cooperative hospital service organization described in Section 170(b)(1)(A)(iii). (Attach Schedule H) 3 A medical research organization operated in conjunction with a hospital described in Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in Section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in Section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in Section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in Section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See Section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See Section 509(a)(4). (See instructions.) 10 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See Section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type I **b** Type II c Type III - Functionally Integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) Νo (ii) a family member of a person described in (i) above? 11g(ii) Νo

(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (See Instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) A mount of support?
			Yes	No	Yes	No	Yes	No	
Total									

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

Provide the following information about the organizations the organization supports

11g(iii)

Νo

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5. 7, or 8 of Part I.)

	(Complete only if you chec	ked the box or	n line 5, 7, or	8 of Part I.)			. , ,	
Р	ublic Support							_
Cal	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	6,097,313	1,539,484	16,712,049	8,739,925		9,745,732	42,834,503
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	0	0	0	0		o	0
3	The value of services or facilities furnished by a governmental unit to the organization without charge	o	0	0	0		0	0
4	Total. Add line 1-3	6,097,313	1,539,484	16,712,049	8,739,925		9,745,732	42,834,503
5	The portion of total contribution by each person (other than a government unit or publicly supported organization) included on line 1 that exceed 2% of the amount shown on line 11, column							23,883,316
6	(f) Public Support subtract line 5 from line 4							18,951,187
	otal Support						L	
	endar year (or fiscal year beginning in)	(a) 2004	(b) 2005	(c) 2006	(d) 2007	(e)	2008	(f) Total
7	A mounts from line 4	6,097,313	198,247	16,712,049	8,739,925	· · · ·	9,745,732	42,834,503
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	121,689	198,247	363,138	401,346	551,853		1,636,273
9	Net income from unrelated business activities, whether or not the business is regularly carried on	0	0	0	0		0	0
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	2,284,795	1,215,617	1,193,382	1,750,436		920,095	7,364,325
11	Total Support (Add lines 7 through 10)							51,835,101
12	Gross receipts from related activities, etc	(See instruction	s)			12	·	7,364,325
13	First Five Years. If the Form 990 is for the organization, check this box and stop here omputation of Public Support Perc		st, second, third	d, fourth, or fifth	tax year as a 5	01(c)(3)	▶ □
14	Public Support Percentage for 2008 (line 6		ed by line 11 co	Jumn (fl)		14		36 561 %
	•	. ,	•	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		14		
15	Public Support Percentage for 2007 Sched					15		31 %
b 17a	33 1/3% Test - 2008. If the organization did and stop here. The organization qualifies as 33 1/3% Test - 2007. If the organization di box and stop here. The organization qualifie 10% Facts and Circumstances Test - 2008. more, and if the organization meets the "fac organization meets the "facts and circumst 10% Facts and Circumstances Test - 2007. more, and if the organization meets the "facts and circumstances Test - 2007.	s a publicly supp d not check the b es as a publicly s If the organization its and circumst ances" test The If the organizatio	orted organizati box on line 13 o supported organ on did not check ances" test, che organization qu on did not check	on r 16a, and line 1 ization a box on line 13 eck this box and ualifies as a pub a box on line 13	5 is 33 1/3% o 3, 16a, or 16b a stop here. Exp licly supported 3, 16a, 16b, or	r more and lin lain in organi 17a ai	, check the e 14 is 10 Part IV ho zation nd line 15	% or ow the last 10% or
18	the organization meets the "facts and circu Private Foundation. If the organization did instructions	ımstances" test	The organization	n qualifies as a	publicly suppor	ted or	ganızatıon	>~ ►

Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I.) Section A. Public Support (d) 2007 Calendar year (or fiscal year beginning in) (a) 2004 **(b)** 2005 (c) 2006 (e) 2008 (f) Total Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's taxexempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total Add lines 1-5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000 c Total of lines 7a and 7b Public Support (Substract line 7c from line 6) **Total Support (b)** 2005 (d) 2007 **(e)** 2008 Calendar year (or fiscal year beginning in) (a) 2004 (c) 2006 (f) Total Amounts from line 6 Gross income from interest, dividends, 10a payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after 30 June, 1975 Add lines 10a and 10b Net income from unrelated business 11 activities not included in line 10b. whether or not the business is regularly carried on 12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total Support (Add lines 9, 10c, 11 and 13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here **Computation of Public Support Percentage** 15 Public Support Percentage for 2008 (line 8 column (f) divided by line 13 column (f)) 15 Public Support Percentage for 2007 Schedule A, Part IV-A, line 27g 16 **Computation of Investment Income Percentage 17** Investment Income Percentage for 2008 (line 10c column (f) divided by line 13 column (f)) 17 18 Investment Income Percentage from 2007 Schedule A, Part IV-A, line 27h 18

19a 33 1/3% Tests - 2008. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line

17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **33 1/3% Tests - 2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Supplemental Information. Complete this part to provide the information required by Part II, line 10; Part II, line 17a or 17b, or Part III, line 12. Provide and any other additional information. (see instructions)

DLN: 93493320053759

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasurv Internal Revenue Service

Supplemental Financial Statements

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Name of the organization **Employer identification number** NATIONAL ACADEMY FOUNDATION 13-3480246 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate Contributions to (during year) Aggregate Grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised ┌ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor or other impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year 2a Total number of conservation easements 2b Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🕨 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, violations, and enforcement of the conservation easements it holds? Staff or volunteer hours devoted to monitoring, inspecting and enforcing easements during the year A mount of expenses incurred in monitoring, inspecting, and enforcing easements during the year ▶\$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

Assets included in Form 990, Part X

(ii) Assets included in Form 990, Part X

(i) Revenues included in Form 990, Part VIII, line 1

Revenues included in Form 990, Part VIII, line 1

For Paperwork Reduction Act Notice, see the Intructions for Form 990 Cat No 52283D

following amounts required to be reported under SFAS 116 relating to these items

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

-\$

3	Organizations Maintaining Co	ollections of Art	<u>, His</u>	toric	<u>ai ireasur</u>	es, or Othe	er Similar Asse	ts (co	ontinued)
	Using the organization's accession and other items (check all that apply)	er records, check any	of th	e follo	owing that are	a sıgnıfıcant	use of its collection	า	
а	Public exhibition		d	Γ	Loan or exch	ange program	S		
b	Scholarly research		e	Γ	Other				
с	Preservation for future generations								
4	Provide a description of the organization's c Part XIV	ollections and expla	ın hov	v they	further the or	ganızatıon's e	xempt purpose in		
5	During the year, did the organization solicit assets to be sold to raise funds rather than							Yes	┌ No
Par	Trust, Escrow and Custodial Part IV, line 9, or reported an ai					nization ansv	vered "Yes" to Fo	orm 9	90,
1a	Is the organization an agent, trustee, custo included on Form 990, Part X?	dıan or other ınterme	diary	for co	ontributions or	other assets	not $ extstyle ag{}$	Yes	▽ No
b	If "Yes," explain why in Part XIV and compl	ete the following tabl	е						
							A mou	ınt	
с	Beginning balance					1c			
d	Additions during the year					1d			
e	Distributions during the year					1e			
f	Ending balance					1f	_		
2a	Did the organization include an amount on F	orm 990, Part X, line	21?				F	Yes	☐ No
	If "Yes," explain the arrangement in Part XI								
Pa	rt V Endowment Funds. Complete	if the organization (a)Current Year					rt IV, line 10. Three Years Back (e	NEOUR V	oars Back
1a	Beginning of year balance	530,000	(0)	Prior Y	ear (c) iwo	rears back (u	Tillee feats back (e)FOUL 1	ears back
b	Contributions								
c	Investment earnings or losses								
d	Grants or scholarships								
e	Other expenditures for facilities								
	and programs								
_									
f	Administrative expenses								
f g	Administrative expenses End of year balance	530,000							
	·		ıs						
g	End of year balance		ıs						
g 2	End of year balance		ıs						
g 2 a	End of year balance		ıs						
g 2 a b	End of year balance	ar end balance held a		:hat a	re held and ad	mınıstered fo	r the		
g 2 a b	End of year balance	ar end balance held a	ation 1	chat a	re held and ad	mınıstered fo		Yes	No
g 2 a b	End of year balance Provide the estimated percentage of the year Board designated or quasi-endowment Permanent endowment Term endowment Are there endowment funds not in the posses organization by (i) unrelated organizations	ession of the organiza	ation 1		re held and ad	ministered fo	3a(i)	Yes	Νο
g a b c 3a	End of year balance Provide the estimated percentage of the year Board designated or quasi-endowment Permanent endowment Term endowment Are there endowment funds not in the posses organization by (i) unrelated organizations	ession of the organiza	ation 1			ministered fo	3a(i)	Yes	
g a b c 3a	End of year balance	ession of the organiza	ation f	 chedu	 ule R?	ministered fo	3a(i)	Yes	Νο
g 2 a b c 3a b	End of year balance Provide the estimated percentage of the year Board designated or quasi-endowment Permanent endowment Term endowment Are there endowment funds not in the posse organization by (i) unrelated organizations (ii) related organizations If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the second content of the year and year.	ession of the organizations listed as required	ation 1 · · · d on S lowme	chedu	 ule R?		3a(i) 3a(ii) 3b	Yes	Νο
g 2 a b c 3a b	End of year balance	ession of the organizations listed as required	ation 1 · · · d on S lowme	cheduent fur	 ule R? nds orm 990, Pai	rt X, line 10	3a(i) 3b		No No
g 2 a b c 3a b	End of year balance Provide the estimated percentage of the year Board designated or quasi-endowment Permanent endowment Term endowment Are there endowment funds not in the posse organization by (i) unrelated organizations (ii) related organizations If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the second content of the year and year.	ession of the organizations listed as required	ation 1 · · · d on S lowme	cheduent fur	 ule R?		3a(i) 3a(ii) 3b		Νο
g 2 a b c 3a b	End of year balance	ession of the organizations listed as required	ation 1 · · · d on S lowme	cheduent fur	ule R?	rt X, line 10	3a(i) 3b		No No
g 2 a b c 3a b 4 Par	End of year balance Provide the estimated percentage of the year Board designated or quasi-endowment Permanent endowment Term endowment Are there endowment funds not in the posse organization by (i) unrelated organizations (ii) related organizations If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the tyle of the possession of investment	ession of the organizations listed as required	ation 1 · · · d on S lowme	cheduent fur	ule R?	rt X, line 10	3a(i) 3b		No No
g 2 a b c 3a Par	End of year balance	ession of the organizations listed as required	ation 1 · · · d on S lowme	cheduent fur	ule R?	rt X, line 10	3a(i) 3b		No No Dook value
g 2 a b c 3a b 4 Par 1a b c	End of year balance	ession of the organizations listed as required	ation 1 · · · d on S lowme	cheduent fur	ule R?	rt X, line 10 (b)Cost or othe basis (other)			No No Dook value
g 2 a b c 3a Par 1a b c d	End of year balance	ession of the organizations listed as required the organization's end is, and Equipment	ation 1 · · · d on S lowme	cheduent fur	ule R?	rt X, line 10 (b)Cost or other basis (other)			N o

Part VII Investments—Other Securities. See	Form 990, Part X, line 1	.2.	
(a) Description of security or cateory (including name of security)	(b)Book value		d of valuation ·year market value
Financial derivatives and other financial products			
Closely-held equity interests			
<u>O ther</u>			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12) ▶			
Post VIII Investments Duranen Belated Co	a Faura 000 Bant V Inca	12	
Part VIII Investments—Program Related. Se			d of valuation
(a) Description of investment type	(b) Book value		year market value
Tabl. (Caluma (h) abauld anual Farra 000 Part V and (R) (ra 12)			
Part IX Other Assets. See Form 990, Part X, col (B) line 13)	•		
(a) Descr			(b) Book value
	•		. ,
-			
Total. (Column (b) should equal Form 990, Part X, col.(B) line	15)		
Part X Other Liabilities. See Form 990, Part		<u></u>	
(a) Description of Liability	(b) A mount		
Federal Income Taxes	(=,,	-	
		1	
		1	
		1	
		†	
		1	
		1	
		1	
		-	
		4	
Table (Colored (b) should asset Ferri 2000 Colored (CO)		-	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	· <u> </u>	J	

Par	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	12,007,257
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	12,902,343
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-895,086
4	Net unrealized gains (losses) on investments	4	-1,325,148
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	-1,325,148
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-2,220,234
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial	_	10,619,397
	statements	1	
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12 Net unrealized gains on investments		
a b	Net unrealized gains on investments		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	-1,325,148
3	Subtract line 2e from line 1	3	11,944,545
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 62,712		
b	Other (Describe in Part XIV) 4b		
c	Add lines 4a and 4b	4c	62,712
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	12,007,257
Part	XIIII Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
1	Total expenses and losses per audited financial statements	1	12,839,631
2	A mounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Losses reported on Form 990, Part IX, line 25		
d	Other (Describe in Part XIV)	_	
e	Add lines 2a through 2d	2e	12.020.621
3	Subtract line 2e from line 1	3	12,839,631
4	A mounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 62,712		
a b			
C	Other (Describe in Part XIV)	4c	62,712
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	12,902,343
	rt XIV Supplemental Information		12,502,545
Con	nnlete this part to provide the descriptions required for Part II lines 3.5. and 0. Part III lines 1a and 4. Part	ort VII	/ lines 1 h and 2 h

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b

Ident if ier	Return Reference	Explanation
PART IV, LINE 2B		NATIONAL ACADEMY FOUNDATION HOLDS FUNDS FOR SEVERAL ACADEMIES THAT PARTICIPATE IN ITS EDUCATIONAL PROGRAMS, TO BE USED FOR RELATED ACTIVITIES
PART V, LINE 4		THE ALDO PAPONE ENDOWMENT WAS ESTABLISHED BY THE AMERICAN EXPRESS COMPANY IN 1991 TO PROVIDE FUNDS FOR GRANT AWARDS TO OUTSTANDING U S ACADEMY PROGRAMS ON AN ANNUAL BASIS, A MAXIMUM OF 7% OF THE ALDO PAPONE ENDOWMENT'S ASSETS ARE AVAILABLE FOR DISBURSEMENT THE JESSE BLACKMAN ENDOWMENT WAS ESTABLISHED IN 1994 WITH A CONTRIBUTION FROM THE AMERICAN EXPRESS COMPANY THE PURPOSE OF THE JESSE BLACKMAN ENDOWMENT IS TO PROVIDE FUNDS FOR A SCHOLARSHIP TO AN OUTSTANDING STUDENT IN THE HOSPITALITY AND TOURISM PROGRAM PRESENTLY, THE ANNUAL SCHOLARSHIP LIMIT IS \$1,500

Part XIV Supplemental In	nformation(continued)	. age •
Ident if ier	Return Reference	Explanation
PART IV, LINE 2B		NATIONAL ACADEMY FOUNDATION HOLDS FUNDS FOR SEVERAL ACADEMIES THAT PARTICIPATE IN ITS EDUCATIONAL PROGRAMS, TO BE USED FOR RELATED ACTIVITIES
PART V, LINE 4		THE ALDO PAPONE ENDOWMENT WAS ESTABLISHED BY THE AMERICAN EXPRESS COMPANY IN 1991 TO PROVIDE FUNDS FOR GRANT AWARDS TO OUTSTANDING U S ACADEMY PROGRAMS ON AN ANNUAL BASIS, A MAXIMUM OF 7% OF THE ALDO PAPONE ENDOWMENT'S ASSETS ARE AVAILABLE FOR DISBURSEMENT THE JESSE BLACKMAN ENDOWMENT WAS ESTABLISHED IN 1994 WITH A CONTRIBUTION FROM THE AMERICAN EXPRESS COMPANY THE PURPOSE OF THE JESSE BLACKMAN ENDOWMENT IS TO PROVIDE FUNDS FOR A SCHOLARSHIP TO AN OUTSTANDING STUDENT IN THE HOSPITALITY AND TOURISM PROGRAM PRESENTLY, THE ANNUAL SCHOLARSHIP LIMIT IS \$1,500

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SCHEDULE G (Form 990 or 990-EZ) **Supplemental Information Regarding Fundraising or Gaming Activities**

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.

Name of the organization NATIONAL ACADEMY FOUNDATION

Employer identification number

13-3480246

Part T	Fundraising Ac	ctivities. Compl	ete if the	organization	answered	"Yes" to	Form 990	Part IV line	17
	i ullululsiliy Av	THAIRICS. COMP		oi gainzadon	answere	163 10	101111 220,	rait iv, iiiic	

- Indicate whether the organization raised funds through any of the following activities. Check all that apply
 - Mail solicitations
 - Email solicitations
 - Phone solicitations
 - In-person solicitations

- e 🗸 Solicitation of non-government grants
- Solicitation of government grants
- ✓ Special fundraising events
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising activities?

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table

(i) Name of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No			
SHARON WYSE GALA PLANNING			No		37,500	
THOMAS MARTIN EVENTS GALA PLANNING			No		46,000	
ELINORE ANTELL	GRANTWRITER		No		38,400	
 Total						

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

3

Par	t II	Fundraising Events. Com more than \$15,000 on Form					r repor	ted
			(a) Event #1	(b) Event #2	(c) O ther Events	(d) (A dd c	Fotal Eve ol (a) th col (c))	
			(event type)	(event type)	(total number)		cor (c))	
₽	1	Gross receipts						
Reveilue	2	Less Charitable						
<u>~</u>	3	contributions						
		minus line 2)						
	4	Cash Prizes						
<u>မွ</u>	5	Non-cash Prizes						
Expenses	6	Rent/Facility costs						
ឆ្ន	7	Other direct expenses						
Direct	8	Direct expense summary Add lin	es 4 through 7 in columi	n (d)				
_	9	Net income summary Combine li	nes 3 and 8 ın column (d)				
Par	1111	Gaming. Complete if the oi \$15,000 on Form 990-EZ, lii		"Yes" to Form 990, Pa	art IV, line 19, or repo	orted m	ore thai	ı
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) To col (a)	tal gamıng through co	(Add ol (c))
R	1	Gross revenue						
98	2	Cash prizes						
Expenses	3	Non-cash prizes						
ă K	4	Rent/facility costs						
Direct	5	Other direct expenses						
	6	Volunteer labor		Yes%_				
			No	∏ No	No	-		
	7	Direct expense summary Add line	s 2 through 5 in column	(d)				
	8	Net gaming income summary Com	nbine lines 1 and 7 in col	umn (d)				
							Yes	No
9		er the state(s) in which the organiza he organization licensed to operate		<u></u>				
a b		ne organization ncensed to operate No," Explain	gaining activities in eac	n or these states?		. 9	a	
•		to, Explain						
10a		e any of the organization's gaming	licenses revoked, suspe	nded or terminated durin	g the tax year?	10)a	
b	If "Y	es," Explain						
11	Doe	s the organization operate gaming	activities with nonmemb	ers?			1	
12		he organization a grantor, beneficia						
		ned to administer charitable gaming				. _	<u>.</u>	

			res	140
13	Indicate the percentage of gaming activity operated in			
а	The organization's facility			
b	An outside facility	_		
L 4	Provide the name and address of the person who prepares the organization's gaming/special events books and records			
	Name •	-		
	Address •	-		
.5a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	15a		
b	If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount of gaming revenue retained by the third party > \$			
c	If "Yes," enter name and address			
	Name •	-		
	Address ►			
16	Gaming manager information			
	Name 🟲			
	Gaming manager compensation 🕨 \$			
	Description of services provided 🟲	_		
	Director/officer Employee Independent contractor			
.7	Mandatory distributions			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	17a		
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent	1,4		

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OMB No 1545-0047

Open to Public

Grants and Other Assistance to Organizations, Governments and Individuals in the U.S.

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990.

Inspect ion

Name of the organization	ATION					Employer identii	ication number
NATIONAL ACADEMY FOUND	AIION					13-3480246	
Part I General Inform	nation on Grai	nts and Assistance	e			'	
Form 990, Part I	t to award the granger ganization's proce ner Assistance V, line 21 for ar	nts or assistance? edures for monitoring the e to Governments ny recipient that rece	e use of grant funds in t and Organizations	he United States in the United Sta			d "Yes" on
Part IV and Sche needed						. ▶ ┌	
1(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							
2 Enter total number of sect							30
organizations					-		• 0

Part IIII Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
SCHOLARSHIPS	14	80,840	0	N/A	N/A
	·	_	_	<u> </u>	<u> </u>

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

See Additional Data Table

Ident if ier	Return Reference	Explanation
EXPLANATION OF GRANT QUALIFICATIONS		NATIONAL ACADEMY FOUNDATION ("NAF") DISBURSES SEVERAL SCHOLARSHIPS TO STUDENTS WHO ARE SENIORS IN THE ACADEMIES DURING THE SCHOOL YEAR IN ADDITION, PROGRAM GRANTS ARE DISBURSED TO THE ACADEMIES THEMSELVES TO ASSIST WITH PROGRAM EXPENDITURES SCHOLARSHIPS ARE AWARDED THROUGH A COMPETITIVE APPLICATION PROCESS DIFFERENT SCHOLARSHIP PROGRAMS HAVE VARYING CRITERIA, BUT IN GENERAL THE FOLLOWING APPLY STUDENTS MUST BE ENROLLED IN AN ACADEMY, BE IN THEIR SENIOR YEAR, AND HAVE A MINIMUM GPA OF 3 O ALONG WITH THE APPLICATION, THEY MUST SUBMIT AN ESSAY RESPONSE AS WELL AS WRITTEN RECOMMENDATIONS FROM A TEACHER, ACADEMY DIRECTOR, OR INTERNSHIP EMPLOYER PROGRAM GRANTS ARE ALSO AWARDED THROUGH A COMPETITIVE PROCESS AS PART OF THE PROPOSAL, APPLICANTS (ACADEMIES) MUST INCLUDE PROGRAM STATISTICS INCLUDING DATA ON COLLEGE PLACEMENT, ALUMNI SUCCESS STORIES, PROGRAM AWARDS, PROGRAM ENDORSEMENTS FROM THE SCHOOL OR BUSINESS COMMUNITY, ETC. THE APPLICATION MUST ALSO INCLUDE A DETAILED DESCRIPTION OF THE PROJECT, A PLAN FOR HOW FUNDS WILL BE USED TO ACCOMPLISH THE PROJECT, A PROJECT BUDGET (INCLUDING OTHER INCOME SOURCES IF APPLICABLE), A TIME LINE FOR CARRYING OUT THE PROJECT, AND AN EXPLANATION OF HOW THIS PROJECT CAN BE REPLICATED BY OTHER LOCAL ACADEMIES ALL APPLICATIONS ARE POSTED ON THE NAF WEBSITE, ADVERTISED BY EMAIL TO ALL ENROLLED STUDENTS AND TEACHERS, AND DISTRIBUTED IN PRINTED FORMAT AT NAF CONFERENCES APPLICATIONS AND PROPOSALS FOR SCHOLARSHIPS AND GRANTS, AND ACCOMPANYING REQUIRED PAPERWORK, ARE SELECTED AND EVALUATED BY EXTERNAL ADMINISTRATORS, VIZ. THE EDUCATIONAL TESTING SERVICE (ETS), CITIZENS SCHOLARSHIP FOUNDATION OF AMERICA (CSFA), AND THE CERTIFIED FINANCIAL PLANNER BOARD (CFPB) FINALISTS ARE THEN REVIEWED BY COMMITTEES COMPRISED OF MEMBERS OF STAFF FROM THE NATIONAL ACADEMY FOUNDATION AND THE BUSINESS ENTERPRISE THAT CONTRIBUTES THE SCHOLARSHIP/GRANT FUNDS TO NAF NAF NOTIFIES THE WINNERS, AND DISBURSEMENT IS MADE BY ETS, CSFA, CFPB, OR BY THE NATIONAL ACADEMY FOUNDATION

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Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

2008

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Department of the Treasury Internal Revenue Service

Schedule J

(Form 990)

Name of the organization
NATIONAL ACADEMY FOUNDATION

13-3480246

i C	Questions Regarding Compensation	<u>n</u>			
				Yes	Νo
1a	· · · · · · · · · · · · · · · · · · ·	ovided any of the following to or for a person listed in Form I to provide any relevant information regarding these items			
	First class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b	If line 1a is checked, did the organization follow a w provision of all the expenses described above? If "!		1b		
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive		2		
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all t	hat apply			
	Compensation committee	Written employment contract			
	✓ Independent compensation consultant	Compensation survey or study			
	Form 990 of other organizations	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990,	Part VII, Section A, line 1a			
а	Receive a severance payment or change of control	payment?	4a		Νo
b	Participate in, or receive payment from, a suppleme	ntal nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-b	ased compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pi	rovide the applicable amounts for each item in Part III			
	501(c)(3) and 501(c)(4) organizations only must co	omplete lines 5-8.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	line 1a, did the organization pay or accrue any			
а	The organization?		5a		Νo
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a, did the organization pay or accrue any			
а	The organization?		6a		No
ь	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes,"		7		No
8	Were any amounts reported in Form 990, Part VII, subject to the initial contract exception described in Part III	paid or accured pursuant to a contract that was n Regs section 53 4958-4(a)(3)? If "Yes," describe	Ω		No

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
JONDEL HOYE ((0 0	18,696 0	49,313 0	22,841 0	429,778 0	0 0
JOY CURTIN ((144,25	0 0	0	10,094 0	12,850 0	167,195 0	0 0
DEBORAH REED ((140,97	0 0	0	0	0	140,973 0	0 0
(i)						
(i							
(i							
(i							
(i							
(i							
(i)						
(i	_						
(i)						
(i							
(i)						
(i)						
(i)						

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Schedule J (Form 990) 2008

Software ID:

Software Version: EIN: 13-3480246

Name: NATIONAL ACADEMY FOUNDATION

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
PART II - ADDITIONAL		COMPENSATION AMOUNTS FOR DANIEL EAGLE EYE, CURRENT COO, ONLY REFLECT A PARTIAL YEAR OF COMPENSATION IN 2008 PART I, LINE4B JD HOYE, THE PRESIDENT, RECEIVED A \$18,696 PAYMENT PURSUANT TO A 457(B) NONQUALIFIED DEFERRED COMPENSATION PLAN
DISCLOSURE		

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Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Attach to Form 990 or Form 990-EZ. ► To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38b or 40b.

OMB No 1545-0047 Open to Public Inspection

Name of the organization **Employer identification number** NATIONAL ACADEMY FOUNDATION Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only). To be completed by organizations that answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) Corrected? (a) Name of disqualified person (b) Description of transaction Yes 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . Loans to and/or From Interested Persons To be completed by organizations that answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to or Approved (e) In (g)Written from the (a) Name of interested person and (c)Original principal default? by board or agreement? (d)Balance due organization? purpose amount committee? Τо From Yes No Yes Yes No Total Part III Grants or Assistance Benefitting Interested Persons To be completed by organizations that answered "Yes" on Form 990, Part IV, line 27. (b)Relationship between interested person (c)A mount of grant or type of assistance (a) Name of interested person and the organization

Part IV Business Transactions Involving Interested Persons

To be completed by organizations that answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
	organization			Yes	No
PEARSON	DIRECTOR/OFFICER	1,470,627	SERVICE CONTRACT		No

SCHEDULE M (Form 990)

Non-Cash Contributions

Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990

Name of the organization NATIONAL ACADEMY FOUNDATION **Employer identification number**

		13-3480246						
Pa	Types of Property							
		(a) Check If applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line	(d Method of do reven	etermı	nıng	
1	Art—Works of art	прриссивие		- 9				
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
	Cars and other vehicles							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded .							
	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
	Q ualified conservation contribution (historic							
14	structures)							
	contribution (other)							
	Real estate—Residential .							
	Real estate—Commercial							
	Real estate—Other							
	Collectibles							
	Food inventory							
	Drugs and medical supplies .							
	Taxidermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
	Other (describe RSON							
	NDATION							
	RICULUM		_					
	TRIBUTION)	X	1	1,119,840	F M V			
	Other (describe)							
	Other (describe)							
	Other (describe) Number of Forms 8283 received							
29	which the organization complete			ar for contributions for	29			
	Acknowledgement		, ,					
							Yes	No
30a	During the year, did the organiza	ition receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it must			
	hold for at					ı		l
	least three years from the date of			not required to be used for	exempt purposes			No
	for the entire holding period? .					30a		No
b	If "Yes", describe the arrangeme	ent in Part I	ΙΙ					
31	Does the organization have a gif					31		Νο
sza	Does the organization hire or use contributions?	e third parti	· ·	· · · · · · · · ·		32a		Νo
b	If "Yes", describe in Part II							
33	If the organization did not report checked, describe in Part II	revenuesı	n Column (c) for a type of p	property for which Column (a	a) is			

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.							
Identifier	ReturnReference	Explanation					

OMB No 1545-0047

Inspection

SCHEDULE 0 (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

Name of the organization
NATIONAL ACADEMY FOUNDATION

Employer identification number

13-3480246

ldentifier	Return Reference	Explanation
PART VI GOVERNANCE, MANAGEMENT, AND DISCLOSURE	SECTION C LINE 19	NATIONAL ACADEMY FOUNDATION DOES NOT CURRENTLY MAKE ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, OR FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC

ldentifier	Return Reference	Explanation
PART VI GOVERNANCE, MANAGEMENT, AND DISCLOSURE	SECTION A LINE 10	THE RETURN IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM BASED ON INFORMATION PROVIDED BY THE COMPANY AND IN CONSULTATION WITH NATIONAL ACADEMY FOUNDATION STAFF MEMBERS. THE DRAFT PREPARED BY THE ACCOUNTING FIRM IS THEN REVIEWED BY THE COMPANY'S FINANCE DEPARTMENT, CERTAIN MEMBERS OF THE SENIOR LEADERSHIP TEAM, AND THE FINANCE AND AUDIT COMMITTEE OF THE BOARD OF DIRECTORS FOR REVIEW AND APPROVAL PRIOR TO FILING THE FORM 990 WILL BE DISTRIBUTED TO THE FULL BOARD OF DIRECTORS AFTER FILING NAF INTENDS TO MAKE THE FORM 990 FOR NEXT YEAR AVAILABLE TO THE FULL BOARD OF DIRECTORS PRIOR TO FILING.

ldentifier	Return Reference	Explanation
PART VI GOVERNANCE, MANAGEMENT, AND DISCLOSURE	SECTION B LINE 12	NATIONAL ACADEMY FOUNDATION HAS A CODE OF ETHICS/CONFLICT OF INTEREST POLICY REQUIRING ALL EMPLOYEES AND BOARD MEMBERS TO COMPLETE A CONFLICT OF INTEREST POLICY LETTER ANNUALLY THE STAFF LETTERS ARE REVIEWED AND MAINTAINED BY THE COO THE BOARD LETTERS ARE REVIEWED BY THE CEO AND CHAIRMAN OF THE BOARD IN THE EVENT OF A CONFLICT OF INTEREST, THE BOARD OF DIRECTORS DETERMINES THE APPROPRIATE ACTIONS REQUIRED, INCLUDING PREVENTING THE INDIVIDUAL FROM PARTICIPATING IN DISCUSSION AND DECISIONS REGARDING THE MATTER

ldentifier	Return Reference	Explanation
PART VI GOVERNANCE, MANAGEMENT, AND DISCLOSURE	SECTION B LINE 15	NAF HIRED AN INDEPENDENT COMPENSATION CONSULTANT TO PRODUCE A SALARY SURVEY IN 2008 NAF HAS SET COMPENSATION FOR SENIOR MANAGEMENT WITHIN THE RANGE OF THE GOING MARKET RATE FOR FUNCTIONALLY COMPARABLE POSITIONS HELD BY INDIVIDUALS WITH SIMILAR EXPERIENCE LEVELS AT SIMILARLY SITUATED ORGANIZATIONS DOCUMENTATION IS MAINTAINED IN NAF'S RECORDS THE FULL BOARD OF DIRECTORS REVIEWS AND APPROVES THE PRESIDENT'S COMPENSATION NAF'S CONFLICT OF INTEREST POLICY WOULD PRECLUDE ANY INDIVIDUALS HAVING A CONFLICT OF INTEREST FROM BEING INVOLVED IN DETERMINING COMPENSATION

ldentifier	Return Reference	Explanation
PART VI GOVERNANCE, MANAGEMENT, AND DISCLOSURE	SECTION A LINE 2	Jay Fishman & William Hannon Business relationship both are executive officers of the Travelers Companies, Inc Jay Fishman is the CEO and William Hannon is Executive Vice President. The insurance was negotiated with an independent third party insurance broker at arms length and in the normal course of business. The total amount of the insurance premiums did not exceed \$35,000. This amount is not material to NAF or the Travelers Companies, Inc., and falls below the applicable threshold for reporting on Schedule L.

ldentifier	Return Reference	Explanation
PART III, LINE 4D - OTHER PROGRAM SERVICES		THE ACADEMY OF ENGINEERING EDUCATES HIGH SCHOOL STUDENTS IN THE PRINCIPLES OF ENGINEERING AND PROVIDES CONTENT IN THE FIELDS OF ELECTRONICS, BIOTECH, AEROSPACE, CIVIL ENGINEERING, AND ARCHITECTURE

Software ID: Software Version:

EIN: 13-3480246

Name: NATIONAL ACADEMY FOUNDATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Northwest Career & Technology8200 West Tropical Parkway Las Vegas, NV 89149		115	12,000	0	N/A	N/A	AOE Pilot Grant
Philip and Sala Buton High School400 Mansell Street San Francisco, CA 94134		115	12,000	0	N/A	N/A	AOE Pilot Grant
Columbus City Schools6655 Sharon Woods Blvd Columbus,OH 43229		115	12,000	0	N/A	N/A	AOE Pilot Grant
Frederick Douglass High School225 Hamilton E Holmes Drive NW Atlanta, GA 30318		115	12,000	0	N/A	N/A	AOE Pilot Grant
Harmony Magnet Academy 600 West Grand Avenue Porterville, CA 93267		115	12,000	0	N/A	N/A	AOE Pilot Grant
AJ Moore Academy500 North University Parks Dr Waco,TX 76202		115	12,000	0	N/A	N/A	AOE Pilot Grant
H Grady Spruce High School 9733 Old Seagoville Road DALLAS,TX 75217		115	12,000	0	N/A	N/A	AOE Pilot Grant
San Diego Unified School District4100 Normal Street Room 2038 San Diego, CA 92103		115	12,000	0	N/A	N/A	AOE Pilot Grant
University High School 11800 Texas Avenue Los Angeles,CA 90025		115	12,000	0	N/A	N/A	AOE Pilot Grant
TEC High School Evergreen Campus830 South West 116th Street SEATTLE, WA 98146		115	12,000	0	N/A	N/A	AOE Pilot Grant

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States (d) A mount of cash (e) A mount of non-(a) Name and address of **(b)** EIN (c) IRC Code (f) Method of (q) Description of (h) Purpose of grant organization section arant cash valuation (book. non-cash assistance or assistance ıf applıcable assistance FMV, appraisal, or government other) N/A West Seneca Central 115 6.000 0 N/A Citi AOF Local Schools4760 Seneca Grant Street West Seneca, NY 14224 O N/A Calvert County Public 115 12,000 N/A Citi A O F Local Schools 330 Dorsev Road Grant Prince Frederick, MD 20678 N/A Douglas County Schools 115 15,000 N/A Citi A O F Local 0 3215 Cuming Street Grant Omaha, NE 68131 115 0 N/A N/A Citi AOF Local The Fund for Public 36,000 Schools - AOF39 Grant Broadway Suite 1640 NEW YORK, NY 10006 N/A Granite Education 115 9,000 0 N/A Citi AOF Local Foundation5225 S Grant Redwood Road Salt Lake City, UT 84123 Hartford AOF960 Main 115 6,000 0 N/A N/A Citi AOF Local Street Grant Hartford, CT 06103 Jefferson Parish Public 115 0 N/A N/A Citi AOF Local 15,000 Schools822 South Grant Clearview Pkwy Harahan, LA 70123 O N/A 115 6.000 N/A Citi AOF Local Sioux Falls School District 49-5201 East Grant 38th Street Sioux Falls, SD 57105 N/A Urban Education 115 12,000 0 N/A Citi AOF Local Partnership315 W Ninth Grant Street 1110 Los Angeles, CA 90015 9,000 N/A N/A Seattle Public Schools 115 Citi A O F Local CTE Dept MS 31-671 Grant PO Box 34165 SEATTLE, WA 98124

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Montgomery County Public Schools Education Foundat2096 Gaither Rd Suite 101 Rockville, MD 20850		115	18,000	0	N/A	N/A	Cıtı AOF Local Grant
Orange County School Board301 East Pine Street Suite 1200 Orlando,FL 32801		115	6,000	0	N/A	N/A	Citi AOF Local Grant
Magnet Education Choice Association Inc8750 Donald Blvd Miami,FL 33178		115	21,000	0	N/A	N/A	Citi AOF Local Grant
St Paul Public Schools ISD # 6251001 Johnson Parkway St Paul, MN 55106		115	9,000	0	N/A	N/A	Citi AOF Local Grant
Hillsborough Education Partnership Foundation 100 N Tampa Street Syite 3000 Tampa,FL 33602		115	12,000	0	N/A	N/A	Citi AOF Local Grant
Broward County899 West Cyprees Creek Road Fort Lauderdale, FL 33309		115	39,000	0	N/A	N/A	Cıtı AOF Local Grant
Global Initaitves2111 Delancey Street Philadelphia, PA 19103		115	25,000	0	N/A	N/A	Aldo Papone Grant
Sacramento High School of Engineering and Sciences6620 Gloria Drive Sacramento, CA 95831		115	10,000	0	N/A	N/A	Irvine Grant
Helen Berstein Education Complex1309 N Wilton Place Hollywood, CA 90028		115	10,000	0	N/A	N/A	Irvine Grant
Philip and Sala Buton High School400 Mansell Street San Francisco, CA 94134		115	10,000	0	N/A	N/A	Irvine Grant

Additional Data

Software ID: Software Version:

EIN: 13-3480246

Name: NATIONAL ACADEMY FOUNDATION

Form 990, Part III, Line 1 - Briefly describe the organization's mission:

NATIONAL ACADEMY FOUNDATION STRENGTHENS AND EXPANDS THE POOL OF HIGH SCHOOL GRADUATES PREPARED TO ENTER THE WORKFORCE. THE FOUNDATION SERVES OVER 500 ACADEMIES LOCATED IN SCHOOL DISTRICTS NATIONWIDE, SPECIALIZING IN HOSPITALITY AND TOURISM, FINANCE, INFORMATION TECHNOLOGY, AND ENGINEERING. THE FOUNDATION CREATES PROGRAM GOALS AND PRODUCES CURRICULUM FOR NATIONAL DISTRIBUTION TO THE ACADEMIES AND PROVIDES TEACHER TRAINING AND ON-SITE ASSISTANCE TO THE ACADEMIES, WITH A SPECIALIZATION IN CONNECTING ACADEMIES TO THE BUSINESS WORLD THROUGH A MODEL THAT OFFERS PAID INTERNSHIPS TO STUDENTS AND ADVISORY BOARDS MADE UP OF LOCAL PROFESSIONALS.